

Managed Competition Status

For presentation at the Rules
Committee meeting on
June 22, 2011

Agenda

- This presentation provides status updates for the six functions in Managed Competition
 - Publishing Services
 - Fleet Maintenance
 - Street Sweeping
 - Public Utilities Department Customer Support
 - Street & Sidewalk Maintenance
 - Landfill Operations

Notes

- Acronyms used throughout this report include
 - PCA = Pre-Competition Assessment
 - Pre-SOW = Preliminary Statement of Work
 - SOW = Statement of Work
 - RFP = Request for Proposals
 - MCIRB = Managed Competition Independent Review Board

Notes, cont.

- Key to symbols on schedules
 - The green vertical lines superimposed on the schedules indicate “time now”
 - The light yellow tasks indicate activities outside the control of the Business Office, for example
 - The periods between preparing the Pre-SOW for Council Committee and Council decision
 - The proposal preparation period
 - The MCIRB’s proposal evaluation period
 - Meet and confer negotiations with labor organizations (assumed to last 3 months)
 - 90-day minimum transition period/displaced employee payroll coverage period

Publishing Services

ID	Task Name	2010			2011							
		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug
1	Conduct PCA (Biz Office)	■										
2	Develop Pre-SOW (Biz Office)	■										
3	Present Pre-SOW to Council (Biz Office)		■									
4	Develop SOW & RFP (SOW team)			■								
5	Develop Proposals (proposers)					■						
6	Evaluate Proposals (MCIRB)						■					
7	Evaluate MCIRB recommendation (Mayor)								■			
8	Obtain Council approval of changes with FY 2012 budget									■		
9	Meet & Confer (estimated)										■	
10	Transition period											■

Issues/Points of interest:

- Mayor announced employee win on May 11
- Savings incorporated into FY 2012 budget
- Meet & Confer has begun

Fleet Maintenance

ID	Task Name	2010			2011												2012						
		Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul
1	Conduct PCA (Biz Office)																						
2	Develop Pre-SOW (Biz Office)																						
3	Present Pre-SOW to Committee & Council (Biz Office)																						
4	Develop RFP (SOW team)																						
5	Develop Proposals (proposers)																						
6	Evaluate Proposals (MCIRB)																						
7	Evaluate MCIRB recommendation (Mayor)																						
8	Meet & Confer (as necessary)																						
9	Obtain Council approval to award contract																						
10	Transition period																						

Issues/Points of interest:

- Request for Proposals (RFP) issued ahead of schedule on May 26
- Pre-proposal conference and tours were held June 14-15
- Proposals due July 14, 2011

Street Sweeping

ID	Task Name	2011												2012											
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	
1	Conduct PCA (Biz Office)	■																							
2	Develop Pre-SOW (Biz Office)		■	■																					
3	Present Pre-SOW to Committee & Council (Biz Office)				■	■																			
4	Develop RFP (SOW team)					■	■	■	■	■															
5	Develop Proposals (proposers)									■	■														
6	Evaluate Proposals (MCIRB)											■	■	■											
7	Evaluate MCIRB recommendation (Mayor)															■									
8	Meet & Confer (as necessary)																■	■							
9	Obtain Council approval to award contract																		■	■					
10	Transition period																					■	■	■	

Issues/Points of interest:

- Preliminary Statement of Work (Pre-SOW) was approved by full Council May 17
- Statement of Work (SOW) team is at work

Public Utilities Customer Support

ID	Task Name	2011												2012												
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
1	Conduct PCA (Biz Office)																									
2	Develop Pre-SOW (Biz Office)																									
3	Present Pre-SOW to Committee, IROC and Council (Biz Office)																									
4	Council-required hold period																									
5	Develop SOW & RFP (SOW team)																									
6	Develop Proposals (proposers)																									
7	Evaluate Proposals (MCIRB)																									
8	Evaluate MCIRB recommendation (Mayor)																									
9	Meet & Confer (as necessary)																									
10	Obtain Council approval to award contract																									
11	Transition period																									

Issues/Points of interest:

- On May 16, Independent Rates Oversight Committee (IROC) neither supported nor opposed the Preliminary Statement of Work (Pre-SOW)
- On June 13, full Council approved Pre-SOW under the condition that the CSO staff on the Statement of Work (SOW) team begin work no earlier than July 27 to minimize overlap with software implementation

Street & Sidewalk Maintenance

ID	Task Name	2011												2012												2013			
		Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr
1	Conduct PCA (Biz Office)	■																											
2	HOLD period	■	■																										
3	Continue PCA efforts			■	■																								
4	Hold Period				■	■																							
5	Continue PCA efforts						■	■																					
6	Develop Pre-SOW (Biz Office)						■	■																					
7	Present Pre-SOW to Rules Committee and Council (Biz Office)							■	■																				
8	Develop SOW & RFP (SOW team)								■	■	■	■																	
9	Develop Proposals (proposers)														■	■	■												
10	Evaluate Proposals (MCIRB)															■	■	■											
11	Evaluate MCIRB recommendation (Mayor)																	■											
12	Meet & Confer (as necessary)																		■	■									
13	Obtain Council approval to award contract																							■	■				
14	Transition period																									■	■		

Issues/Points of interest:

- Hold periods -- competition was delayed, awaiting City Attorney opinions on legal issues
- Function also includes bike paths, bus pads, graffiti removal, bridge maintenance, guardrails, pavement markings and signs

Landfill Operations

ID	Task Name	2011												2012											
		Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	
1	Conduct PCA (Biz Office)																								
2	Develop Pre-SOW (Biz Office)																								
3	Present Pre-SOW to Committee & Council (Biz Office)																								
4	Develop SOW & RFP (SOW team)																								
5	Develop Proposals (proposers)																								
6	Evaluate Proposals (MCIRB)																								
7	Evaluate MCIRB recommendation (Mayor)																								
8	Meet & Confer (as necessary)																								
9	Obtain Council approval to award contract																								
10	Transition period																								

Issues/Points of interest:

- Preliminary Statement of Work (Pre-SOW) has been revised since it was heard at Rules Committee May 18